

THE HALLMARK SOCIETY
NEWSLETTER

Dedicated to Preserving Historic and Architectural Landmarks



Since 1973, your voice in heritage preservation in the Capital Region



Hallmark Office - #118 - 1216 Broad Street, Victoria, B.C. V8W 2A5
Open Thursday mornings, phone: 382-4755
Office Coordinator: Helen Edwards

Mandate

The Hallmark Society was formed in 1973 to encourage and facilitate the preservation of heritage buildings in the Capital Regional District. In 1991, the mandate was extended to include landscapes. We are a registered non-profit society, financed principally by membership dues and members' contributions.

Notice of Meeting

The next General Meeting of the Hallmark Society will be held on Thursday, December 2, 1993 at 7:30 p.m. at the James Bay New Horizons Centre, 234 Menzies Street.

On the agenda will be Heritage Updates, ratification of new Executive officers, and committee reports. The guest speaker will be Captain Tony Delamere, Base Commander of CFB Esquimalt, who will give an illustrated lecture on the history of the base and its buildings.

All members are urged to attend and participate in the Society's business.

Cover photo

1701 Beach Drive, Hallmark Society Photo by Jessie Woollett



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Larry Ryan

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President's Message

Welcome to a new year for the Hallmark Society.

In our ever-changing world, it becomes more important that we act as "watchdogs" to protect the heritage which is so much of the fabric of our lives. Our Society is now into its third decade and, with our new constitution and by-laws in place, we should be able to devote the majority of our time to our objectives. Although our membership numbers have fallen over the past year, I feel confident that, if we all make an effort, we can attract new members and increase these figures.

This is, after all, **your** Society. I may serve as your President, but no one person can be held responsible for all the tasks which must be undertaken. In the report on the Annual General Meeting, you will have noted that there were a number of positions on the Executive which were not filled in our elections. We have been able to find candidates for two positions, but we desperately need three more volunteers to join our team. Positions currently vacant are Vice-President, Corresponding Secretary and Recording Secretary. If we are to function as an effective group, we need to bring our Executive up to the requisite number.

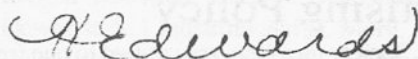
In order to standardize our meetings, we have decided to reduce the number of executive meetings. They will be held on the first Thursday of the month, except where a General Meeting conflicts. We envisage the majority of the work being done by committees which report directly to the Executive. When we have a full slate, we can begin to assign more duties to each member. If you are interested in serving, please call me at 386-6598. No experience is necessary and the on-the-job training is free. In addition to Executive positions, we are actively

seeking volunteers to serve on committees. If you are interested in fundraising, Awards Night, the Nominating Committee, Volunteer co-ordination, Audit Committee, archives, or tours, please let us know. Serving on a committee is the perfect way for members to take on a single task with a limited time frame, and also gain experience which could be used for future involvement. A Society is only as good as its volunteer base.

As you are aware, The Commonwealth Games are taking place in Victoria August 18 to 28th, 1994. The Hallmark Society has been given permission to offer walking tours to visitors. This will be a fundraiser for the Society and also a good way to increase heritage awareness among those who are here from other parts of the world. We will provide scripts and training to anyone who would be interested in giving walking tours during this period. We will also need to have a brochure designed. Any volunteers? We will give you more details as they become available.

My personal goals for the upcoming year include the revitalization of the Hallmark Society, a major fundraising venture, an increase in membership, increased participation by members, and a return to our mandate of encouraging the preservation of structural, natural, cultural and horticultural heritage within the Capital Regional District.

Please join me in an exciting new year!



Helen Edwards

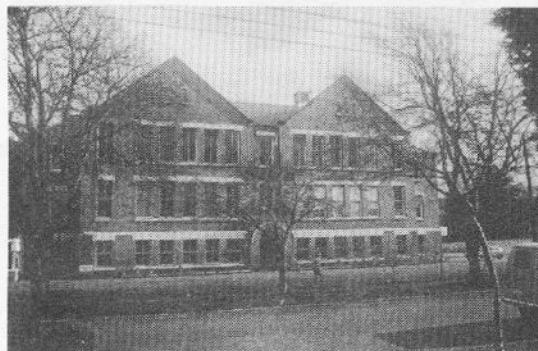
Sir James Douglas School - Can This Be Saved?

by Helen Edwards

The Ministry of Education has approved five and a half million dollars to establish a renewed facility for Sir James Douglas School. These funds will be used to plan and construct either a totally new facility or a major renovation of the current building. This decision will be made by the Greater Victoria School Board after considerable consultation with a steering committee.

The committee has been established and will hold meetings every two weeks for the foreseeable future. The Committee consists of two facilities staff, a trustee, two parents, teacher representatives, the school Principal, Fairfield Community Association representative, a City of Victoria representative (yet to be determined) and the President of the Hallmark Society

As well as meeting frequently, we have toured both old and new schools in the Saanich, Victoria and Sooke School Districts as well as two schools in



Sir James Douglas School, 401 Moss Street. Hallmark Society photo by Jessie Woollett

Burnaby and New Westminster. The decisions we make will have to last for the next number of years, so we must exercise great care and attention. A feasibility study to determine the fate of the original 1909 structure will be undertaken in the near future.

Executive Vacancies

Since the Annual General Meeting, your elected Executive has tried very hard to recruit additional members for the executive. Thank-you to Joan Peggs and Rolly Beauregard who have agreed to serve as Membership Chair and Newsletter Editor, respectively. Their elections will be confirmed at the next general meeting. We need:

VICE-PRESIDENT
RECORDING SECRETARY
CORRESPONDING SECRETARY

If you can help in any regard or have any questions, please phone the office @ 382-4755 or Helen Edwards @386-6598 to offer your services.

Advertising Policy

Hallmark Society members are entitled to one free personal classified ad per year. If you wish to place an ad, please call the Hallmark Society office @ 382-4755 and leave a message. Commercial ads are also available at a cost of \$20.00 per issue for a single business-card sized ad. Rates for other sizes available on request. Camera ready copy is preferred but we can design simple layouts.

In the News

California Decision Could Affect Property Rights Nationwide

excerpted from Historic Preservation News, Oct/Nov 1993

The California Supreme Court has determined review of a lower-court ruling that allowed a South Pasadena couple to build an addition to their historic home that would not be consistent with its character. The July 15 decision ended litigation in the case, which had been pursued both by California preservationists and the City of South Pasadena. The trial court case had been decided in favour of Lee and Shirley Prentiss's right to secure a building permit for an addition to their 1907 Craftsman Style house in South Pasadena, although the planned addition is not consistent with the house's historical character. Objecting, the City of South Pasadena took the case to the California Court of Appeal, which affirmed the lower court's ruling. The City then asked the California Supreme Court to review the case, and the National Trust filed an *amicus* letter in support of the city - joining other groups that wrote *amicus* letters, including the California Preservation Foundation the Los Angeles Conservancy and the California State Historical Building Safety Board.

The letters urged the California Supreme Court to rule that the owners must comply with the State Historical Building Code, which would trigger review of the project's impact under the California Environmental Quality Act.

The Trust's letter was prompted by comments in the court of appeal's opinion suggesting that mandatory compliance with the historical code might result in a violation of the United State constitution. Trust Counsel explained that the final ruling in this case may not only significantly affect the interpretation of California state law, but that the "property rights" implications could also be damaging on a wider level outside of California.

Dola's House Threatened

The house built in 1941 by Dola Cavendish, the youngest daughter of James Dunsmuir is slowly deteriorating. The site of approximately 10 hectares commands a view of the Esquimalt Lagoon and contains a 2,000 square foot brick home.

When Dola died in 1966, the property was bought by Parks Canada. From 1977 to 1986, the house served as the local park headquarters. When Parks moved out in 1986, the City of Colwood was interested in purchasing it for a municipal hall. Unfortunately, the federal government would not sell for less than market value. Under a 1989 agreement between Department of National Defence and Parks Canada, DND was given until March, 1994 to think of a way to use it. No solution has been found to date.

So far, the property has not been subdivided, but there is no guarantee that this will not happen. Creative uses of the property could include a centre for non-profit groups, a tea room, etc. but until DND makes a decision, the hand of the public are tied. In the meantime, the windows have been boarded up. A once fine home, which long-time Hallmark members will remember from a tour during the Parks Canada tenure, is slowly dying from neglect. We would urge you to make your feelings known. Contact your Member of Parliament and request that something be done to save this small piece of Dunsmuir history.

New Members

The Hallmark Society welcomes the following new members: G. Doreen Massam, Brad Jarvis and Nancy Leslie, Kristine Webster, Camilla Turner, Marcia Knowles, Carolyn Sadowska and John Dewhirst, S. Lindstrom and D. More.

We also welcome back former members who have re-joined: Garth Mayhew, Ken Sudhues and David Nixon, John West. Thank you for your support and interest in heritage preservation.

Regional Heritage News

Regional Heritage Committee of the Hallmark Society

This committee promotes co-operation, co-ordination and discussion among heritage and historical groups of the Capital Region. The RHC was formed in 1986 when local heritage groups asked the Hallmark Society to create an umbrella co-ordinating organization. Quarterly meetings are attended by representatives from among our over 65 member-groups. Deadline for inclusion in the next newsletter is January 15, 1994.

Conservation Plan for St. Ann's Academy

by Mary Doody-Jones

A frustrating fact is that rehabilitation of St. Ann's will not happen for perhaps 18 months to two years. Thus, a Conservation Plan becomes essential as the old building faces its fourth winter unoccupied. Saving the building now will save greater costs later.

Mark Bawtinheimer (Preservation Architect for the Heritage Conservation Branch) added his suggestions to those of Ken Patton (Provincial Capital Commission) for such a plan of action. It was talked about in spring, but so far, even in this beautiful autumn, little has been done and rains are due soon.

For St. Ann's Rescue, Mary Doody-Jones appraised the suggested actions and, in early September, sent in a report with recommendations and listed professionals. Since then, a separate list of recommendations has been sent in with a report correction. Hallmark has received all the documents. Actions listed by the officials included: security, measures to keep out water, core-testing in the chapel foundation, care of the organ and conservation of chapel oil paintings. However, no mention was made of masonry repair where broken downspouts had caused water damage to mortar. Also the "building artifacts", elements of the building kept in the metal trailer, were never mentioned. The St. Ann's Rescue Coalition report has a whole section on the handling and storage of all elements of the building kept in five different locations. The Summary of Recommendations includes the need for a full inventory of location and condition of all items associated with the building.

The handling of materials, possibly already damaged, is very important. One mishandling can cause more damage than neglect. This issue is all the more important as the metal trailer has been towed off after a court hearing. The trailer is being held as security toward outstanding liens. The property in the trailer is a kind of hostage now being argued over by lawyers. It is possible that the pieces may have to be moved quickly.

As of October 15, 1993, BCBC is responsible for care of the site. Rhoda Gordon is in charge of aspects of St. Ann's from now on, along with the chosen architectural teams. Patrols 24 hours a day are walking the site and windows are finally being boarded up. Whether any other conservation measures will be done is not clear.

YOUR NEWS HERE

ATTENTION

Regional Heritage Committee members
Your membership in the Committee entitles you to have your group news in the Hallmark Society newsletter. Let others know what you are doing. Invite our members to your functions. Please send submissions to the Society office or bring to a Regional Heritage Committee meeting.

Hallmark office to move - Again

In a letter received November 4, 1993 from our landlord's rental agent, we have been given notice to vacate our current offices on or before November 30, 1993.

Your Executive is actively searching temporary rental accommodation. As it seems we must pay the current rates for rent, rather than the arrangements which we have been making in the past, it is imperative that we raise enough funds to cover market rents.

We will be advising you of our new location at the December meeting.

If you can help us, please let us know.



Heritage Updates

Deep Cove Community Hall

The Deep Cove Community Hall Association is still actively looking for an alternative site for the hall. The present North Saanich Council has rejected the Wain Park location, but given them a six-month extension to look for another possible location.

St. Andrew's Cathedral

Work is almost complete on the restoration of the steeple and bell-tower. The new work is spectacular and will certainly enhance the building.

Royal Canadian Legion - Trafalgar Branch

The restoration of the facade is now complete and the building has been officially re-opened.

Calling all Maclures!!

Louise Patterson is a research assistant for Chris Petter (Archive and Special Collection, McPherson Library, University of Victoria) Using architectural plans, she is researching for the present owners of Samuel Maclure homes in the Victoria and surrounding areas.

She has made use of the information in our archives and will share the results of her research when the project is completed.

Plans are for a special display in the spring of 1995 and all traced owners will be contacted and invited to the Open House. Owners whose plans are in the special collection will be so advised. Donations will be solicited in order to preserve these plans to museum standards.

Anyone who has researched and knows that their building is a Maclure or could possibly be by him, please contact Louise @387-0153.

Cover Story - Oak Bay Arts and Crafts House Tour

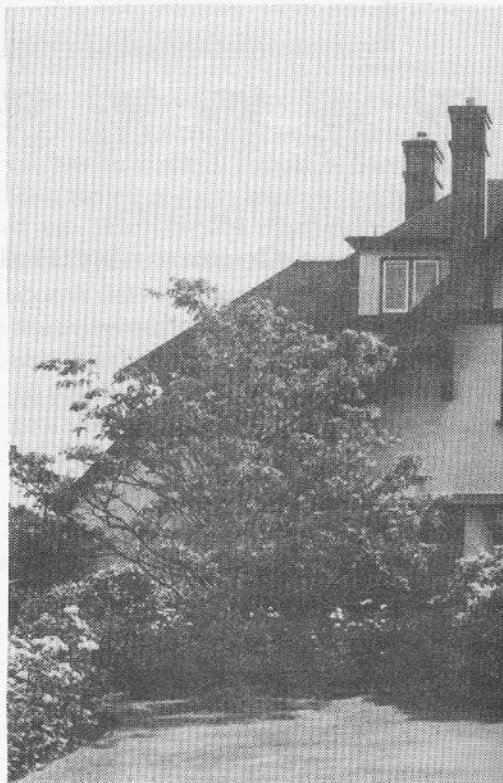
by Pamela Copley

On October 17, the Oak Bay Heritage Foundation held its first-ever heritage house tour. This event also marked the Foundation's first major fundraiser as it has only been in existence since December, 1992. Conceived as a part of a plan to develop a heritage program in Oak Bay, the primary purpose of the Foundation is to raise funds and distribute grants for exterior restoration to owners of designated heritage houses, as is done both in Victoria and in Saanich. The annual grant from the municipality of Oak Bay, although generous, necessitates fundraising efforts on the part of the board. At the moment, there are only six designated houses in Oak Bay so the other obvious task of the Foundation is to raise the profile of heritage thus encouraging those who are not yet on the voluntary registry to become so and those whose homes are already registered to seek heritage designation. Only by fostering an appreciation of, and encouraging the preservation of Oak Bay's and Greater Victoria's still-large stock of character homes can we hope to save them for future generations.

The popularity of house tours is indisputable as can be borne out by previous heritage house tours in the Victoria area and by the decorator tours sponsored each year by the Art Gallery of Greater Victoria and groups such as Young Life. The concept of an Arts and Crafts House Tour was the brainchild of Stuart Stark and Maggie Graham-Bell, proprietors of Charles Rupert, the Shop. They came to the Oak Bay Heritage Foundation with this fundraising proposal which would be part of a larger Arts and Crafts Festival featuring a special lecture series, walking tours and demonstrations in the shop. By way of preparation for the house tour, the lecture series focused on aspects of Arts and Crafts homes built between 1910 and 1920. Held on three consecutive Tuesdays, the series featured Stuart Stark speaking on the architectural elements of Arts and Crafts bungalows, Cyril Hume on the gardens of the period, and historic wallpaper designer and

manufacturer Bruce Bradbury of Bradbury and Bradbury Wallpapers, waxing eloquent on interior colour schemes and decoration appropriate to the movement.

The Arts and Crafts movement which originated in England with William Morris, stressed the use of natural materials in house construction, a connection with the surroundings by way of front porches and window placement, and a respect for the community by attempting to harmonize with adjacent dwellings as well as with the neighbourhood as a whole. This holistic approach to architecture and design and indeed lifestyle, has been largely lost to the fast-paced egocentricity of contemporary society. In our



desire to preserve what is left of the architectural style perhaps we are also seeking to recapture that wholeness and honesty in our own lives!

The six houses on the Oak Bay tour were chosen to show aspects of Arts and Crafts architecture and design in homes constructed in Oak Bay between 1900 and 1920. The homes vary greatly in size, grandeur and architectural presentation but all bear the hallmarks of Arts and Crafts design. Two of the six are designated "heritage", *Kildonan* at 931 Foul Bay Road and *Iechinihl* (Glenlyon-Norfolk School) at 1701 Beach Drive, and along with 2391 Beach Drive represent some of the grander works by Victoria's best-known architects of the period,

Samuel Maclure and F.M.Rattenbury. Only 2391 Beach remains a private residence. 1828 St. Ann Street, 1767 St. Ann Street and 2753 Cavendish are humbler in scale but little jewels in their own right. The St. Ann Street houses retain many of their original features including high wainscoting, panelled doors, and inglenook fireplace and lighting fixtures. The Cavendish house has been under one ownership from 1912 until 1985. It has been lovingly restored inside and out by its present owners.

Ticket sales for the tour were limited to 630, which allowed for manageable traffic flow and enhanced audience enjoyment. It was felt by organizers, participants and homeowners that this was just about the perfect number for a tour of this nature. Because of the geographical proximity of the houses to each other (with the exception of the Foul Bay house), the tour took on the relaxed pace of a walking tour by eliminating the stress of commuting and parking congestion. Each house was graced with an arrangement by Oak Bay Florists, and an elegant tea was provided by the Parents' Auxiliary at Glenlyon-Norfolk School between 1 and 4 pm. It should be noted that all proceeds from the tea will go to the preservation of the Rattenbury-designed house, coach house and boathouse. Some of the money will be used to restore original marble panels which have long been covered with layers of wallpaper and grasscloth.

By any standard, the Arts and Crafts House Tours were a smashing success and will almost certainly enhance the profile of heritage in its broadest sense, and particularly that of the Oak Bay Heritage Plan and its stewards, the Oak Bay Heritage Foundation and Advisory Committee. The generosity of the owners who opened their homes to the public, the volunteers who gave of their time, and our sponsors who donated endless hours of time and expertise have all helped put heritage "on the map" in Oak Bay. Thank you all!



2391 Beach Drive, Hallmark Society photo. Photographer unknown.

Annual General Meeting Report

The Annual General Meeting was held at 234 Menzies Street on September 30, 1993.

The changes to the constitution and by-laws presented by the Constitutional Committee were approved with a few changes. The requirement for a member to be in good standing for at least one year was deleted. The reason for this was that new members are often the most keen and it would unfairly penalize new members who had been active in another location or for another organization. With regard to finances, a provision that any spending over \$1,000.00 by the Executive of the Hallmark Society must be ratified by the membership. An amendment was made to Section 11 to add the formation of an Audit Committee to examine the books of the Society annually, with the power to request an independent audit if improprieties were discovered. Any member who would like a copy of the revised constitution should contact the office and one will be provided. Copies of the financial statements are also available at the office for those who are interested.

Mary Elizabeth Bayer conducted the election of officers with the following results:

HALLMARK SOCIETY

President	Helen Edwards
Vice-President	Vacant
Corresponding Secretary	Vacant
Recording Secretary	Vacant
Treasurer	John Edwards
Membership Chair	Vacant
Newsletter Editor	Vacant
Member-at-large	Joan McCorry
Member-at-large	Pamela Copley
Member-at-large	Camilla Turner

HERITAGE BUILDING FOUNDATION

Two-year term as Trustee	John Bodnar
Two-year term as Trustee	John Pallett
One-year term as Trustee	Rick Goodacre

Classifieds

For Sale

St. Ann's Rescue Coalition has a Galanti Electric Organ for sale to help pay costs. In excellent condition and pitch, worth \$700. Sale price \$450. For info or to view, phone 388-4046 or 388-5854

Help Save St. Ann's

Save refundable bottles and cans

St. Ann's Rescue Coalition collects refundables as a source of income. You can drop off your donations at 59 Moss St. or 435 Kipling St. Phone 388-4046 or 388-5854 for info/pick-up.

Trades & Services List

WANTED!: Names of qualified contractors to be added to the *Trades, Services & Products List*. The list is constantly updated from information given by individual members and friends of the Society. Currently needed are names of contractors willing to do seismic upgrading to heritage residences, colour consultants with expertise in heritage buildings, concrete contractors, painters for exterior, interior and specialty work (i.e. murals, gold leaf, faux finishes). If you have experience with any of the above workers, please call Melinda Seyler @ 389-1598 or the Hallmark office @ 382-4755 to leave their business name, specialty and telephone number. Submissions are always welcome for any category so please let us know the tradespeople and businesses with whose work you have been pleased! Would you also please let us know of any tradespeople and businesses whose products or services have not been satisfactory so that we may remove them from our list of recommendations.

Members of the Hallmark Society in good standing may receive a current copy of the *Trades, Services & Products List* free of charge by requesting one from the Hallmark Society office. Those listed have been involved in restoration projects and are reported to be sensitive to heritage issues, **however, listing does not signify endorsement of these tradespeople or their businesses.** Every effort is made to keep the list accurate and up to date. If you use this list regularly, please call for a current update. You should update your list yearly even if it is only used on a periodic basis. Non-members may receive a copy of the *Trades, Services & Products List* from the Hallmark Society office after payment of \$10.00.



CHARLES RUPERT

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Heritage Showcase Planned

The Royal British Columbia Museum is changing its policies by expanding its programmes to involve more people in the province and running special events which have a current theme. The hope is that people will be come more involved in the Museum's operation. A heritage Showcase is planned for February 13, 1994 in the Friends Gallery at the Museum. This would precede the annual Heritage Fair at Hillside Mall and would contain some of the displays and exhibits that appear at the Fair. The Hallmark Society will be participating in this event. Watch your newspaper for more details.

What is the Victoria Accord?

The Victoria Accord is a partnership between the City of Victoria and the Government of British Columbia to jointly plan and carry out several capital projects in downtown Victoria and vicinity. Planning work for the "Legislative Precinct" began early in 1993 with two objectives:

- To phase out post-war "temporary" government office buildings and surface parking lots (approx. 11 acres)
- To introduce a mix of housing, people-friendly streets and government offices.

Treasury Board asked BCBC to develop a long-term office accommodation plan. The "Strategic Plan" identified the use of provincially owned buildings and parking lots in the Legislative Precinct as suitable for new offices for ministries that are currently scattered in different locations.

Detailed plans for the "Q" Lot, presently a parking lot west of the Legislature bounded by Menzies, Kingston and Superior Streets include a combination of offices, storefront retail, housing and a childcare centre. There would be up to 480 underground parking spaces.

The "South Block" bounded by Superior, Government, Michigan and Menzies Streets would contain up to 146 townhouses and apartments and up to 254,000 sq. ft. of office space. Existing heritage buildings would be relocated and restored. Up to 630 underground parking spaces would be available.

The proposal for the "South Lawn" area includes demolition of the bunker office building, 64,000 sq. ft. of offices and up to 70 underground parking spaces. The Armouries on Menzies Street will be restored and potential uses will be investigated.

Consideration is being given to a streetcar linking James Bay to Downtown Victoria. If a streetcar system is not implemented, improvements will be made to bus services in the area.

The status of other Victoria Accord projects are as follows:

- "Y" Lot - Public Preview held in mid-June. Project Review Group holding follow-up meetings. Rezoning application being prepared for late Fall submission to City.
- Harbour - Initial study completed. Proposal submitted to Province by "users group" for a multi-user terminal at Belleville dock.
- St. Ann's Academy - Advertisements for consultants placed. Planning work to commence mid-Fall for Conservatory of Music and extension to Beacon Hill Park.

The Victoria Accord is a very important agreement which will have far-reaching implications for our city. All interested members are encouraged to visit the Victoria Accord office at 670 Broughton Street to view details about the proposed plan and its background studies.

As was reported in the Victoria Times-Colonist of November 8, 1993, all requests for rezoning which have to go before Victoria City Council have been put on hold until after the November 20, 1993 Civic Election.

We Need Your Help!

The Hallmark Society is still without a permanent home, but we hope to move into new premises in the landmark South Park Annex in the spring, and we need your contribution to achieve our goal. The Annex will provide much-needed office space for your Society, as well as display and meeting space. When restored, it will be a showplace of restoration using new techniques.

All donations are tax-deductible, too, so everybody benefits! Please send the form below along with your contribution and help us restore the new Home for Hallmark.

Please be sure to make your cheque payable to the Heritage Building Foundation.

We also welcome tax-deductible donations for the continuing work of the Hallmark Society. In this case, cheques should be made payable to the **Hallmark Society**.

All donors will be listed or otherwise officially recognized unless you indicate below that you wish to be anonymous.

I enclose a cheque in the amount of: _____

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Calendar

- December 2, 1993 **Hallmark Society General Meeting** - 7:30 p.m. James Bay New Horizons Centre, 234 Menzies Street. Guest Speaker - Captain Tony Delamere, Base Commander, CFB Esquimalt.
- February 13, 1994 **Heritage Showcase**, Royal British Columbia Museum
- February 14-19, 1994 **Heritage Fair 1994**, Hillside Mall
- March 10, 1994 **Hallmark Society General Meeting** - 7:30 p.m. James Bay New Horizons Centre, 234 Menzies Street. Guest Speaker to be announced.
- May 3, 1994 **Hallmark Society Annual Awards Night**. Details to be announced.
- June 9, 1994 **Hallmark Society General Meeting**. Guests Speakers on various modes of heritage transportation.

YOUR CALENDAR ITEMS HERE!! Please let us know when your organization is planning any event with heritage interest. Newsletters are produced four times a year and the deadline for inclusion in the next newsletter is always given. The deadline for the Spring 1994 Newsletter is January 15, 1994 and the Newsletter will be mailed out by the end of February.

UVic Extension Courses

The following immersion courses for professionals in the museum, heritage and cultural sectors will be offered through the Cultural Resource Management Program. Information and registration materials for these courses can be obtained from Joy Davis, Coordinator, Cultural Resource Management Program, University Extension, University of Victoria, Victoria, B.C., V8W 3N6 Tel: 721-8462 Fax: 721-8774

Curatorial Care of Paper: This course will cover topics in the curatorial care of paper, with particular emphasis on archival materials and works of art on paper. January 19-28, 1994

Communications with the Public in Heritage Organizations. This course examines the many approaches to print, oral and media communication that inform, educate and amuse our various publics. February 9-18, 1994

Studies in Architectural Conservation: Masonry. This course focuses on theoretical and applied studies in the conservation of historic architecture, with a particular emphasis on the conservation of masonry materials and structures. March 9-14, 1994

Human Resource Management in Cultural Organizations. This advanced core course will provide an intensive examination of the ways in which human resources can be managed and developed to support cultural organizations. April 6-15, 1994

Heritage Area Conservation. The desire to balance new and old, urban and rural provides a focus for this course on rehabilitation strategies in a variety of settings and contexts. The conservation and rehabilitation of historic urban and rural areas are examined along with historical, aesthetic, economic, social and legal aspects of heritage area planning. April 20-29, 1994.